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ABSTRACT
The purpose of this study is to investigate into the information environment in which the lower level managers operate with special emphasis on accounting information. To realize this aim, questions were raised on the problems these managers solve, causes of such problems, their information needs; its nature and type, and the overall suitability and uses of these information. The general perception of these managers regarding accounting information were also questioned. Five hypothesis were stated in the null form, which gave speculative answers to the questions raised. 150 lower managers in 25 companies from manufacturing, oil sales, banks and publishing house received our questionnaires 81 were returned and used for the study. The Z-test and T-test of significant difference between two proportion and mean were used to test hypothesis 1, 2, 3 and 4 and 5 respectively from the first four hypothesis, 2 calculated were - 4.31, 0.13, -2.29 and -5.09, while 2 critical were +1.96 at 5% level of significance. In the 5th hypothesis, t-critical was +1.86, while t-calculated was 0.52. The conclusions are that:

1. The lower level managers receive the type of information they require, and are satisfied with 4.
2. The lower level managers use non-financial information more than financial information.
3. They are not starved of information, and do not neglect information sent to them.

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PROPOSAL

The purpose of this study is to investigate into the information environment in which the lower level managers operate with special emphasis on accounting information to realize this aim, questions will be raised on the problems these managers solve causes of such problems, their information needs; its nature and type, and the overall suitability and uses of these information. The general perception of these managers regarding accounting information were also questioned. Five hypothesis will be stated in the null form, which give speculative answers to the questions raised, using Anamco Ltd. Emene, Enugu. Similarly the research work will be grouped into five chapters. In which chapter one contain the introduction. This will give us a skeletal framework of the study. Also sub topics such as statement of the problem and so on. Chapter two contains the literature review and will give the details of the topic and also the meaning of the topic. Chapter three covers the research methodology and techniques which will show the methods through which the survey will be carried out the sources of data too. Chapter four contains the presentation and the analysis of data which

further gives the information suitable and nature. While chapter five finally contains the findings, conclusion and recommendations.

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CHAPTER ONE

1.1 INTRODUCTION

Business firms are established to achieve specific objectives.

This may be to maximize profit or its shareholder wealth. These are called “the end in view” (Coventry, 1980:83) or the end of planning” (Koontz(1980:189). In the pursuit of this objective, certain persons occupy positions of authority and are charged with the responsibility of integrating, through the functions of planning organization, directing and controlling, human and material resources and channeling such towards the actualization of the objective. These persons are the managers.

In a typical organizational structure there are three categories of managers. These are the top medium and lower level managers. The first group makes strategic decision by monitoring the external and internal environment of the firm forecasting operations, at the same time make long range plan.

The medium level managers make tactical decisions and intermediate plans on how to achieve plans made by the top managers. While the lower level managers are controllers of operations and implementations, they interact directly with the workers and understand their problems better. These managers also understand better the job problems. They are also referred to as “frontline foremen and supervisions” (Okono, 1993:62) Loto performs the day to day routine functions and makes ad hoc plans to achieve objectives of minimal cost.

Business decisions are made in a complex and uncertain environment. This calls for a careful planning and implementation of plans for such plans to be made, the planner must be well informed on the object of planning. In the work of Asech (1994:12), the off-the-scene, non-certainty, and social disintegration problems faced by managers call for the use of information. Wolfel (1980:12) argued in favour of information when he called it “the raw material for decision making. To buttress his point, he further argued that “there is a direct relationship between the value of information received and the appropriateness of the decisions made”.

In a business concern information can be obtained from one accounting, marketing, external, research or other information sources. The use determines the courses and varies information content. Information can be presented in financial or non-financial form. It could be used, disregarded or seen to be irrelevant and complex by managers. There are also cases when managers are starved of information.

The lower level manager perform the important role of bringing management plans into action. Therefore any derivation at this point nullifies the entire plans and frustrate objectives. They therefore need more information for effective implementation of plans. For instance, a supervisor (lower level manager known through feedback information that so much quantity raw material has been used up in the...

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