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ABSTRACT

This research study was conducted inorder to examine "Effective communication as a strategy for enhancingorganizational performance the case study of Nigerian Breweries Plc Benin. Witha view to ascertain the degree of employee participation in management decisionmaking

In finding solution to the problem, three hypotheses were formulated and also data collected through the use of self administered questionnaire in a sample of one hundred and ten workers.

However, the result obtained from thetest of hypothesis reveals that there is greater communication among people of same level than people of different level in the organization. Also it was revealed that organizational environment affect communication.

It was recommended that managementstaff should be sent on training in the area of communication for them to beaware of the effect of communication, also management and staff relationshipshould be improved but should not interfere with authority relationship. This will in turn increase the volume of organizational performance.

CHAPTER ONE INTRODUCTION

1.1BACKGROUND TO THE STUDY

The word communication has a rich and complexhistory. It first appeared in English language in the fourteen century, takenfrom the Latin word communication which means to impact, share or make common.Bateman (2002), defined communication as the transmission of information andmeaning from one party to another through the use of shared symbol. It is a well known fact that communication plays a coordinal and integrating role in the management of the affairs of any organization whether in the function of planning, organizing, staffing, leading or controlling. Communication is one of the primary areas forunderstanding human behavior, Rami (2000). Communication is an essential toolfor management, which is used to carry the whole organization as

asingle being.

Communication is applied to allphase of managing. It is particularly important in the function of leading. Communication is critical for all level of human behavior man's ability tothink and transmit the thought through the communication process, provides the binding element for social interaction. The relation success or failure of human endeavor depend to a great extent upon the effectiveness of communication

According to Drucker (1985), themanagement effectiveness depends on his ability to listen and to read on hisability to speak and to write. Unfortunately, the importance of communicationhas not been well recognized in business. It is generally believed that anyonewith common sense can write. Most managers write to impress not to express. Effective communication is a fundamental aspect of job performance andmanagerial effectiveness. Communication is a vital management

component to anyorganization whether the purpose is to mainly update employees on new policesto prepare for a weather disaster to ensure safety throughout the organization to listen to the attitude of employees; effective communication is anintegral issue in effective management.

The purpose of the paper is torecognize and discuss the significance of effective communication during the process of managing changes in organizations. The paper reviews the literatureinvestigation the relationship between communication and organizational change. The advantages of successful communication related to improved efforts of employees to plan and execute strategies are also discussed. The paper also dentifies the objectives and communication needs for each stage of the changeprocess. Also, the various motives and benefits of organizational communicationare discussed. The paper offers a change communication model which identifies different variables facilitating effective communication and finally ensuring successful organizational change. Also, it highlights the aspect of communication which has proven to be useful for successful changes in businessorganization. In the uncertain and always changing times or any situation, communication is critical between leadership and its member. To assure a steadyand meaningful flow of information, human resource leader can play and shouldplay a strategic role in assuring effective communication is delivered in ameaningful two-way process i.e. sending a message and receiving a properfeedback. It has been observed over the years that effective communication hasbeen a strategy for organization that has been performing well. It has ensureda cordial relationship between management of an organization and its employees.

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